## Contingency Contracting Structure (TOE)

U.S. Army Materiel Command



## Purpose

To provide information brief on Contingency Contracting Structure for the Contingency Contracting Conference Participants

## ALT CONCEPT

- Merger of AMC and ACA did not occur per the SECARMY
- AMC gains CCO structure TOE and Contingency Contracting mission
- AFSB acts as single face to warfighter with OPCON assets as we go forward (FAST, CCOs, etc)
- PARC responsible for Contract Support Plan for theater - acts as advisor to ASCC

### **ALT Core Forward Projected**



Capabilities

**TECHNOLOGY** 

**INTEGRATE SUPPORT** 



**EXTRACT FROM AFSB FDU BRIEF 5 JUL** 

**MANAGE & INTEGRATE** 

PEO/PMS Contingency Contracting Installation Contracting **Field Service Rep Fielding Teams LOGCAP** Contracting **Total Life Cycle Mgmt** Spt **Systems Implementation** Force Integration & **Force** 

**Modernization** 

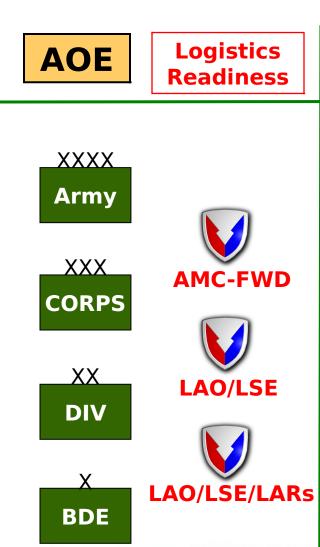
**Test & Evaluation** 

Material Release

**Logistics Assistance** Program (LAP) **Brigade Logistics** Support Team (BLST) **Forward Repair Activity RESET/APS/ARF Equipment Support Activity Army Oil Analysis Program Total Asset Visibility LOGCAP Contract Coordination** Cell Component Repair **Activities/Company** 

Field Assistance in Science & **Technology** (FAST Teams) **Rapid Equipping Force** (REF) **Rapid Fielding Initiative** (RFI) Army R & D International, Joint, **OGA**, and Industry **Technology** COTS/GOTS/NDI

#### **Levels of Command - AMC Transformed**



**Army Modular Force** 

**Logistics Readiness** plus Acquisition &

<del>Technoloay</del>

**Capabilities** 





- Distribution & Materiel Management
- Maintenance and accountability of Training and Deployment Equipment Sets (TES/DES)
- APS Management
- LOGCAP

#### Army Field Support Brigade (AFSB

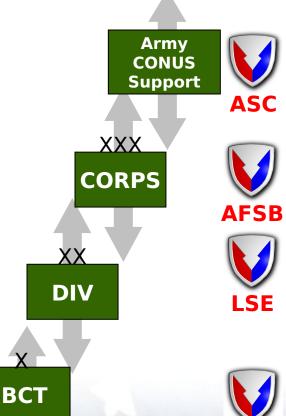
- Provides single command structure to coordinate ALT integration efforts in the field; performs major ASC capabilities listed above
- Oversees sustainment level and installation field maintenance



- Logistics Assistance Program / LAR Support
- Provides ALT integration at Corps/ Division HQs and general support to support brigades.
- · Can rapidly deploy and provide splitbased operations

#### **Brigade Logistics Support Team (B**

- Provides LAR support to BCTs
- Has 4 different configurations (Aviation. Heavy, Infantry and Stryker)





#### **Levels of Command - AMC Transformed**

**Contingen** AOE <del>Contractin</del> XXXX **PARCs Army** XXX **CSGs Individuals CORPS 51C officers** 92 series ASI G1 NCOS

XX

DIV

DISCOMS Individuals 51C officers 92 series ASI G1 NCOS

BDE BCT Individuals
51C officers
92 series ASI
G1 NCOS

Army Modular Force

**Contingency Contracting** 

**AMC Transformed** 

XXX

**CORPS** 

XX

DIV

**BCT** 

#### **Capabilities**



- **Contingency Contracting Brigade (CSB)**
- Integrates Contracting support with joint and strategic partners
- Contract Management
- Develops contract support plan
- Coordinates contracting within the theater



#### Contingency Contracting Battalion (CBN)

- Provides Command and Control over all Cont Contracting teams
- Ensure readiness of CCT
- Deploys CCT assets worldwide
- · Deploys with oversight of contracting opera-



#### Senior Contingency Contracting teams (SCCT)

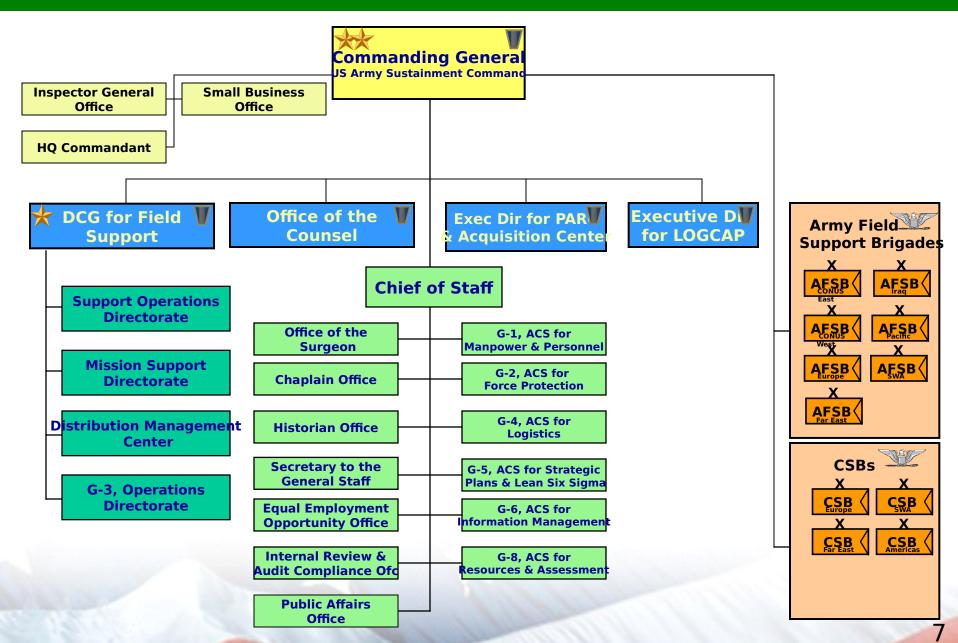
- Provide Contracting support
- Provides Contracting planning support to Divisional elements
- Oversight of deployed CCTs
- Deploys worldwide in support of operations



#### **Contingency Contracting Teams (CCT)**

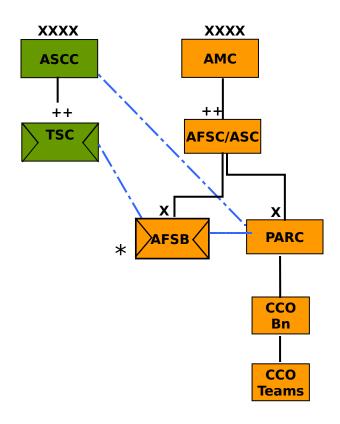
- Provide Contracting support
- Provides Contracting planning support to Brigade elements
- Deploys worldwide in support of operations

## Headquarters United States Army Sustainment Command



#### **Command & Control**

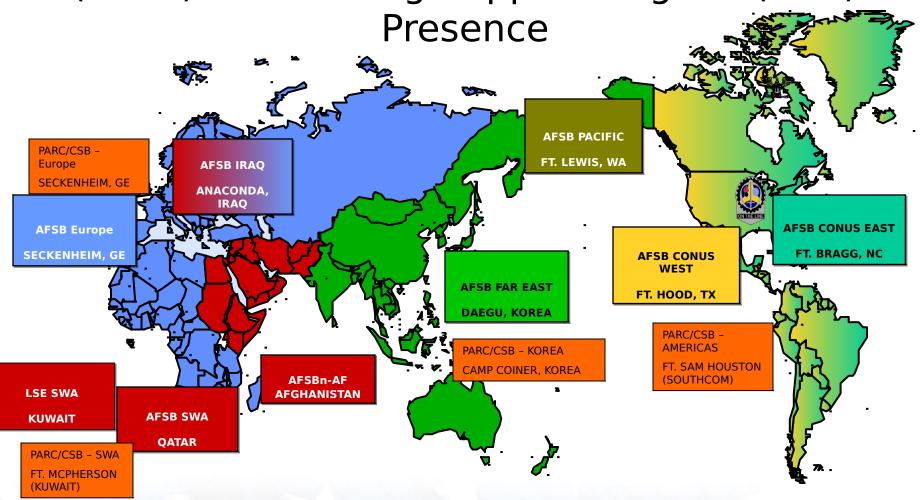
#### As briefed to DA and Approved



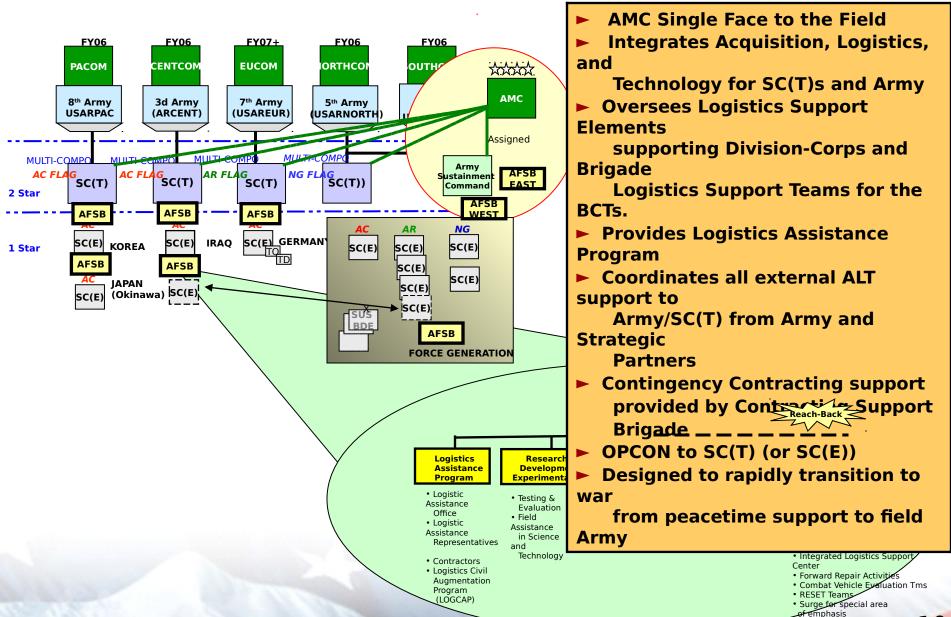


- AFSB/PARC ARE OPCON WHEN FORWARD DEPLOYED
- DEPLOYED CCO ASSETS OPCON TO AFSB FOR CONTINGENCY OPERATIONS

Army Field Support Brigade (AFSB) and Principal Assistant Responsible for Contracting (PARC)/Contracting Support Brigade (CSB)



## Army Field Support Brigade



#### **AFSB Structure**

9	X
	AFSB
	CMD Section
	Plans and Ops ALT

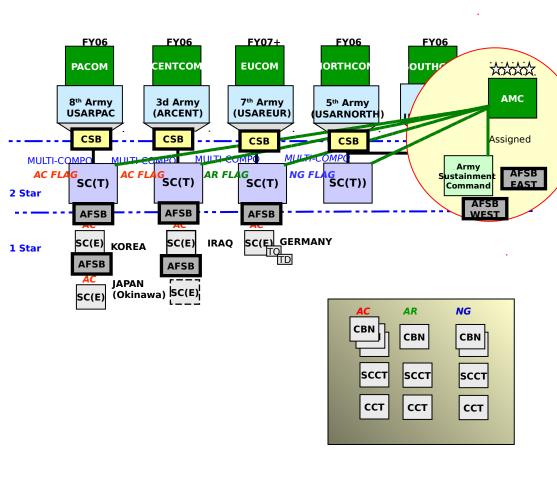
MOS GRD	NOMEN	QTY		6 Off 4 NC	icer		
90A00 51Z00 92Z50 51A00 51C00 51S00 51T00 90A00 92A50 92A40	COMMANDER (CMD) CH, ALT PLANS INTEG OFF SENIOR LOGISTICS NCO SYSTEM ACQ PLANS OFCR CONTRACTING PLANS OFCR TECHNOLOGY PLANS OFCR T&E PLANS OFCR ((*RMK 50)) LOG OPNS OFCR OPNS NCO PLANS NCO 1 E7	1 1 1 1 1 0* 1	06 05 E9 04 04 04 04 04 E8	90A00 51Z00 51A00 51C00 51S00 51T00 90A00 92Z50 92A50 92A40 92Y40	06 05 04 04 04 04 04 E9 E8 E7	(1) (1) (1) (1) (0) (1) (1) (1) (1)	) ) ) ) ) ) )
92Y40	LOG OPNS NCO	_1	<u> </u>			<b>\</b> -	_

7 AC AFSBs
1 ARNG AFSB
1 USAR AFSB
9 AFSBs

- The Army Field Support Brigade (AFSB) provides capabilities as modular components to support the expeditionary Army for the TSC and Army. It is the single point of contact to the Army/ASCC/TSC Commander for all Acquisition Logistics and Technology (ALT) capabilities.
- Designed to support the modular force by deploying a single, seamless fully integrated Planning Cell from within the AFSB to provide quick response and command and control of ALT capabilities across the spectrum of conflict.
- The AFSB is a significant change from the former AMC Forward concept and structure, and expands its scope to include Contracting capabilities and creates a permanent, small deployable all military organization by converting identified core positions from a TDA to a TOE structure.
- These regionally focused AFSBs will keep pace with contingency requirements in each theater, and reflects a change in focus from mostly logistics to a comprehensive ALT support. The consolidation of ALT provides a vanguard for the massive civilian contractors in the Deter/Engage phase of a contingency as well as for new fielding, modernization, modification work order and other system acquisition support

10 Personn

## Contracting Support Brigades



- ► AMC Single Face to the Field for Contingency Contracting
- ►Oversees Contingency Contracting Battalions, Senior Contingency Contracting teams, and Contingency Contracting Teams
- Provides Contingency Contracting

#### support

- ► Coordinates all reach-back contracting
- support for the theater of operations
- ► ASCC advisor for Contracting support within the AOR
- ► Responsible for developing the Theater Contracting support plan
- ► CCO assets can be OPCON to AFSB upon deployment
- ► Designed to rapidly transition to war
- from peacetime support to field Army

## CCO Mission

#### Mission:

□ Serves as the Lead Unit for contingency contracting upon designation by the Regional Combatant Commander (RCC) or the Army Service Component Command (ASCC) serving as the Joint Forces Land Component Commander (JFLCC). Serves as the theater warfighting PARC to plan and command all Joint contracting mission support for that plan. Serves as Army Commander's contracting advisor. ☐ Plans for and coordinates all contracting functions within a theater. Prepares and coordinates execution of the theater contracting support plan. Provides command, control, and supervision of all assigned and attached contingency contracting units. Provides planning assistance to the supported command for local procurement. ☐ Modular 4 person contracting team is the basic unit of support.

## **HQ PARC Structure**

	X	M05	NOMENCLATURE	OT)/	CDADE			
4	Army	MOS	NOMENCLATURE	<u>QTY</u>	<u>GRADE</u>	<b>19</b>		
	HQ PARC	<b>51Z00</b>	COMMANDER/PARC (CMD)	1	<b>O6</b>			_ 1
	10/0/09=19		DEP CDR (CMD)	1	<b>06</b>	<u>Perso</u>	<u>nne</u>	<u> </u>
	10/0/09=19	92Z50	SGT MAJOR (CMD)	1	<b>E9</b>	10 Off	fice	rs
		92A30	PROCUREMENT NCO (CMD)	2	<b>E6</b>	9 NC		
		51Z00	CON OFFICER (OPS/REQ)	1	<b>O</b> 5	9 NC	US	
	CMD Soction	51C00	CON OFFICER (OPS/REQ)	1	04			<b>(-)</b>
ΙΠ'	CMD Section	51C00	CON OFFICER (OPS/REQ)	1	03		06	(2)
L	2/0/3	92A50	PROCUREMENT NCO (OPS)	1	E8		<b>O</b> 5	(2)
		92Y40	PROCUREMENT NCO (OPS)	1	<b>E7</b>		<b>O</b> 5	(1)
	OPS/REQ	51Z00	CON OFFICER (PLANS/POL)	1	05		04	(2)
	` <b>` S</b>	51C00	CON OFFICER (PLANS/POL)	_ 1	04		О3	(2)
L	3/0/2	51C00	CON OFFICER (PLANS/POL)	1	03	27A00	<b>O</b> 3	(1)
			PROCUREMENT NCO (PLANS)	-	1	92Z50	<b>E9</b>	(1)
		E8	TROCOREMENT NEO (TEANS)		•	92A50	<b>E8</b>	(2)
	Plans/Policy	92A40	PROCUREMENT (PLANS)	2	<b>E7</b>	92A40	<b>E7</b>	(3)
	1	27A00	CON LAW OFF (LEGAL)	1	O5	92Y40	<b>E7</b>	(1)
↓ ↓ ↓	3/0/4		•			92A30	<b>E6</b>	(2)
	F	27A00	CON LAW OFF (LEGAL)	Т	О3			<del>`-</del>
	Legal Sec	• The Contr	acting Commander/PARC commands one		-	•	ble of	

- The Contracting Commander/PARC commands one or more contracting battalions, each capable of deploying multiple modular contracting teams, forming and controlling Joint contracting offices, and exercising operational control (OPCON) over all Army contracting teams deployed in theater.
- The Contracting Commander/PARC serves as the Army Commander's contracting advisor, plans for and coordinates all contracting functions within a theater of operation, and prepares, integrates with AFSB plans, and coordinates execution of the theater contracting support plan. Provides operational command, control, and supervision to all assigned and attached contracting elements. Provides planning assistance to the supported command and /or host nations, and local procurement.
- The Contracting Commander/PARC in conjunction with the Army Contracting Agency is responsible for providing all contracting support for Army installations.

2/0/0

Contingency Contracting Battalion (CCO BN) Structure

6	CONTRACTING
	Battalion
	4/0/4=8
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	CMD SECT
	1/0/2
•	
_	
	OPS/REQ
	1/0/2
L	1,0,2
_	
	PLANS/POL
	2/0/0
L	
	Contract
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MOS	<u>NOMEN</u>	QTY	<u>Personnel</u> 4 Officers
<u>GRADE</u> 51Z00	COMMANDER (CMD)		
1	O5		4 NCOs 05
92Z50	SGT MAJOR (CMD)	1	(1) 51C00 O4
E9 92A30	PROCUREMENT NCO (CMD)	1	(3) 92Z50 E9
E6 51C00	CON MGMT OFF (OPS/REQ)	1	(1) 92A40 E7
Ο4 92 <b>Δ4</b> 0	PROCUREMENT NCO(OPS)	2	(2)
	-		9273U E6

8

- CCO BN is composed of multiple modular contracting teams, and provides contingency contracting support planning to leverage available commercial support as a force multiplier for deployed maneuver units.
- CCO BN participates in all supported unit deliberate and crisis action planning.
- CCO BN review: unit concepts of operations, OPLANs, CONPLANs, and theater contracting support plan.
- CCO BN publishes contracting support plans for each Corps and Division OPLAN and CONPLAN.
- CCO BN personnel advise Corps and Division maneuver unit commanders and staffs on contracting support.

3 AC Bns 2 ARNG Bns 1 USAR Bn 6 CCO Bns

### Senior Contingency Contracting Team (SCCT) Structure

15	CONTRACT					<u>4 Personnel</u> 2 Officers	<u>!</u>
	Staff	MOS N	<u>IOMEN</u>	QTY	<b>GRADE</b>	2 NCOs	
	2/0/2=4	51Z00/51C00	CON TM LDR	1	04		
L		(O5 USAR)					
		51C00	CON MGMT OFF	1	О3	51Z00/51C00	04
		(O4 USAR)				(1)	
		92A50	PROCUREMENT NCO	1	<b>E8</b>	51C00	
	7 AC SCCTs	92A30	PROCUREMENT NCO	<u>1</u>	<b>E6</b>	O3 (1)	
	8 ARNG SCC	`Tc		4		92A50	<b>E8</b>
						(1)	
_	0 USAR SCC	<u>is</u>				92A30	<b>E6</b>
1	5 SCCTs					(1)	

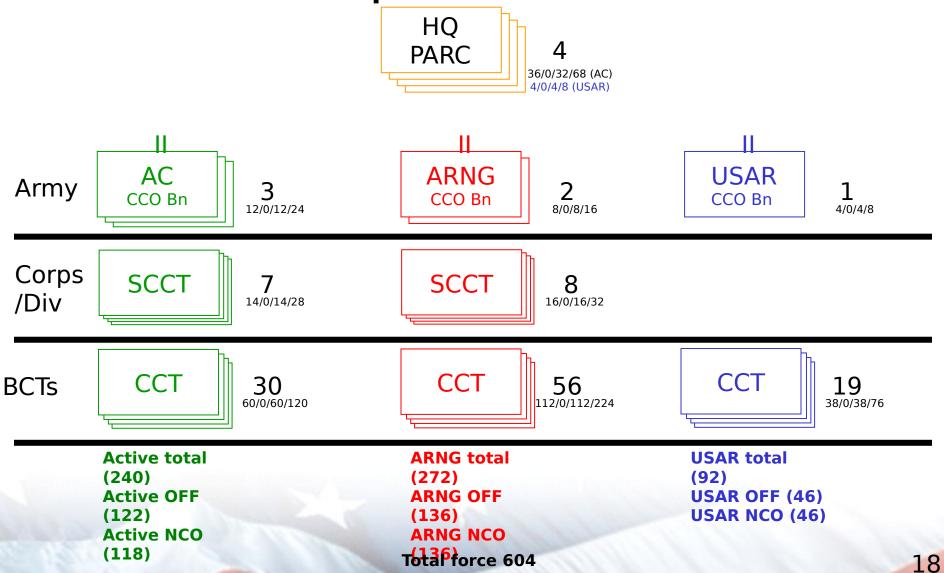
- SCCTs can deploy independently or in direct support of a maneuver force.
- SCCTs provide contracting support to maneuver units directly or on an area bases.
- SCCTs are capable of split operations, and of being combined with other teams to form larger Contingency Contracting offices as the mission and the local vendor base dictate.
- SCCTs are aligned with any divisional element in order to provide contract support planning.

# Contingency Contracting Team (CCT) Structure

105	CONTRACT					4 Person 2 Officers	
100	Staff	MOS N	<u>NOMEN</u>	QTY	<b>GRADE</b>		•
	2/0/2=4	51Z00/51C	CON TM LDR	1	04	2 NCOs	
		(05 USAR)					
		51C00	CON MGMT OFF	1	О3		
	20.10.00	(04 USAR)				51Z00/C00	04
	30 AC CCTs	92 <b>A</b> 40	PROCUREMENT NCO	1	E7	(1)	
	56 ARNG CCT	5 92A30	PROCUREMENT NCO	<u>1</u>	<b>E6</b>	51C00	О3
	19 USAR CCTS	5		4		(1)	
-	105 Total CCTs					92A40	<b>E7</b>
•	<b>205</b> 10ta: <b>60</b> 15					(1)	
						92A30	<b>E6</b>
						(1)	

- CCTs can deploy independently or in direct support of a brigade level maneuver force.
- CCTs provide contracting support to maneuver units directly or on an area bases.
- CCTs are capable of split operations, and of being combined with other teams to form larger. Contingency Contracting offices as the mission and the local vendor base dictate.

# Levels of Contracting Support per TAA



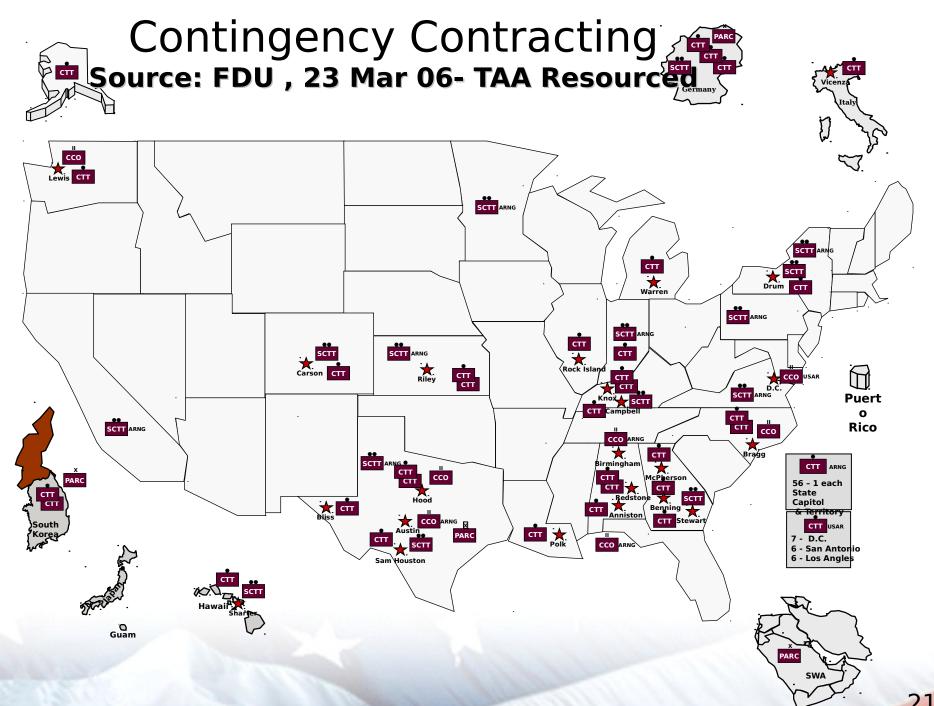
## **CCO** Base Stationing

(Proposed Alignment)

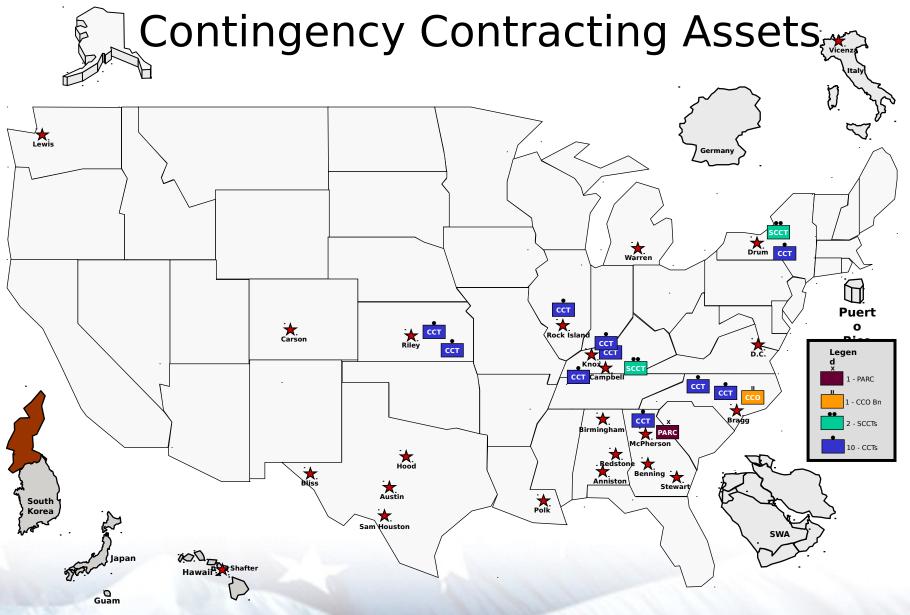
Theater	CENTCOM	EUCOM	PACOM	SOUTHCOM	NORTHCOM	ARNG	USAR
Army	Third	Seventh	Eighth	Sixth	Fifth		
Componen t Cmd	ARCENT	USAREUR	USARPAC	USARSO	USARNO	HQARNG	USARC
MACOM	AMC / ASC	AMC / ASC	AMC / ASC	AMC / ASC	AMC / ASC	FORSCOM	FORSCOM
PARC	PARC SWA Ft McPherson, GA / Shaw AFB	PARC Europe Seckenheim, GE	PARC Korea Yongsan	PARC - The Americas Ft Sam Houston, TX	Civilian PARC TBD		
Corps	CCO Bn - Ft. Bragg, NC	CCO Bn - Ft. Hood, TX	CCO Bn - Ft. Lewis, WA		National Guard Supported Homeland Defense missions	CCO Bn - Austin, TX CCO Bn - Birmingham , AL	CCO Bn - Wash, DC CCO Bn (Det) - San Antonio, TX CCO Bn (Det) - Los Angeles, CA
Divisions	SCCT - Ft. Campbell, KY SCCT - Ft. Drum, NY SCCT - Ft. Riley, KS	SCCT - Seckenheim, GE SCCT - Ft. Stewart, GA SCCT - Wiesbaden, GE	SCCT - Ft. Carson, CO SCCT - Ft. Shafter, HI** SCCT - Ft. Bliss, TX	SCCT - Ft. Sam Houston, TX	National Guard Supported Homeland Defense missions	SCCT - CA SCCT - IN SCCT - KS SCCT - MN SCCT - NY SCCT - PA SCCT - TX SCCT - VA	
BCTs	CCT - Ft. Bragg, NC CCT - Ft. Bragg, NC CCT - Ft. Drum, NY CCT - Rock Island Arsenal, IL CCT - Ft. Campbell, KY CCT - Ft. Knox, KY CCT - Ft. Knox, KY CCT - Ft. Riley, KS CCT - Ft. Riley, KS CCT - Ft. McPherson, GA* CCT - CCT - Ft. Bragg, NC CCT - Ft. Drum, NY CCT - Rock Island Arsenal, IL	CCT - Ft. Hood, TX CCT - Ft. Hood, TX CCT - Grafenwoehr, GE CCT - Vicenza, Italy CCT - Wiesbaden, GE CCT - Ft. Stewart, GA CCT - Redstone Arsenal, AL CCT - Ft. Benning, GA CCT - Redstone Arsenal, AL CCT - Seckenheim, GE * CCT - Ft. Stewart,	CCT - Ft. Lewis, WA CCT - Ft. Carson, CO CCT - Ft. Bliss, TX CCT - Warren, MI CCT - Anniston, AL CCT - Ft. Shafter, HI** CCT - Osan AFB, Korea CCT - Ft. Richardson, AK CCT - Camp Coiner, Korea* CCT - Ft. Lewis, WA CCT - Ft. Sill, OK CCT - Ft. Carson, CO CCT - Ft. Richardson, AK	CCT - Ft. Polk, LA CCT - Ft Sam Houston, TX CCT - Ft Sam Houston, TX CCT - Ft Polk, LA	National Guard Supported Homeland Defense missions	56 - CCTs (1 per state and territory, located at each state's Capitol USPFO)	7 - CCTs - Wash, DC 6 - CCTs - San Antonio, TX 6 CCTs - Los Angeles, CA
	tes team located wit Moves to Korea when		ні	Teams i	n <mark>red</mark> not r	esourced du	ring TAA 08-1 <b>19</b>

AC Phased CCO

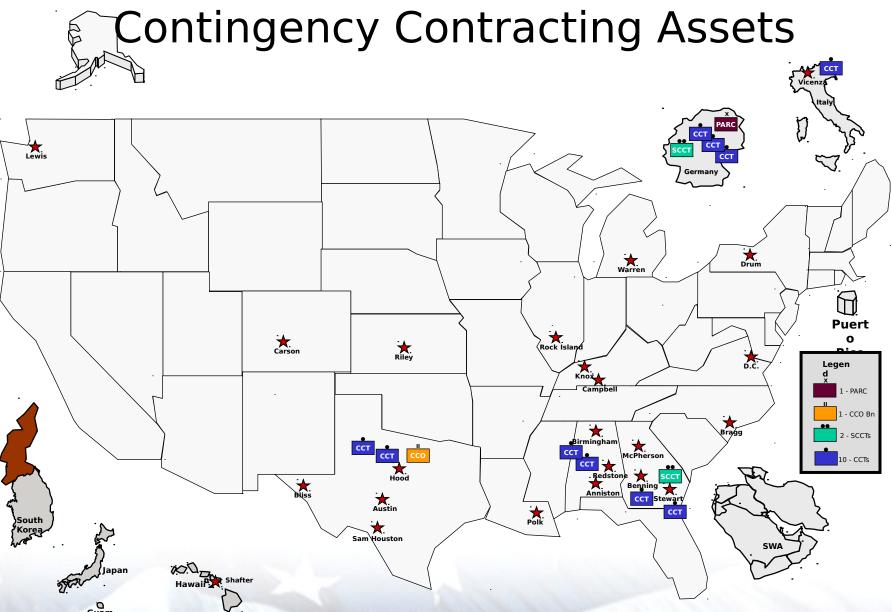
			$\perp$	JCG C			
FY06 3rd QTR		FY06 4th QTR		FY07 3rd QTR		FY08 3rd QTR	
BN Ft. Bragg	16-Jun- 06	SRCT Ft. Stewart GA	€5.p- 06	PARC SWA	7-Jul- 07	PARC Korea	16-Jun- 08
BN Ft. Hood	16-Jun- 06	SRCT Ft. Carson, CO	16-Sep- 06	PARC EUCOM	17-Jun- 07	CCT Ft. Knox, KY	16-Jun- 08
		SRCT Ft. Shafter, HI	16-Sep- 06	PARC Americas	17-Jun- 07	CCT Ft. Knox, KY	16-Jun- 08
		CCT Ft. Bragg, NC	16-Sep- 06	BN Ft. Lewis	17-Jun- 07	CCT Ft. Riley, KS	16-Jun- 08
		CCT Ft. Bragg, NC	16-Sep- 06	SRCT Ft. Campbell, KY	17-Jun- 07	CCT Ft. Riley, KS	16-Jun- 08
		CCT Ft. McPherson, GA	16-Sep- 06	SRCT Ft. Drum, NY	17-Jun- 07	CCT Ft. Bliss, TX	16-Jun- 08
		CCT Ft. Stewart, GA	16-Sep- 06	SRCT Seckenheim, GE	17-Jun- 07	CCT Ft. Polk, LA	16-Jun- 08
		CCT Ft. Hood, TX	16-Sep- 06	SRCT Ft. Sam Houston, TX	17-Jun- 07	CCT Anniston, AL	16-Jun- 08
		CCT Ft. Hood, TX	16-Sep- 06	CCT Ft. Drum, NY	17-Jun- 07		
		CCT Ft. Benning, GA	16-Sep- 06	CCT Rock Island Arsenal, IL	17-Jun- 07		
		CCT Ft. Lewis, WA	16-Sep- 06	CCT Ft. Campbell, KY	17-Jun- 07		
		CCT Ft. Carson, CO	16-Sep- 06	CCT Grafenwoehr, GE	17-Jun- 07		
		CCT Ft. Shafter, HI	16-Sep- 06	CCT Vicenza, Italy	17-Jun- 07		
		CCT Ft. Richardson, AK	16-Sep- 06	CCT Wiesbaden, GE	17-Jun- 07		
				CCT Redstone Arsenal,	17-lun-		



#### PARC SWA



## PARC Europe



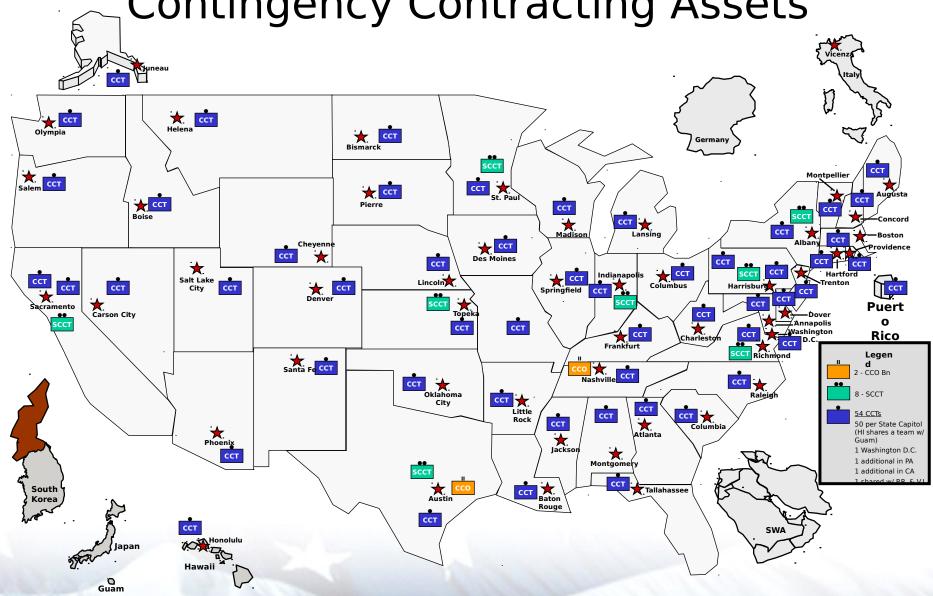
## PARC Korea Contingency Contracting Assets



PARC - The Americas Contingency Contracting Assets **Puert** . Carson Riley Rico Legen CCT + South PARC Korea

#### **ARNG**

**Contingency Contracting Assets** 

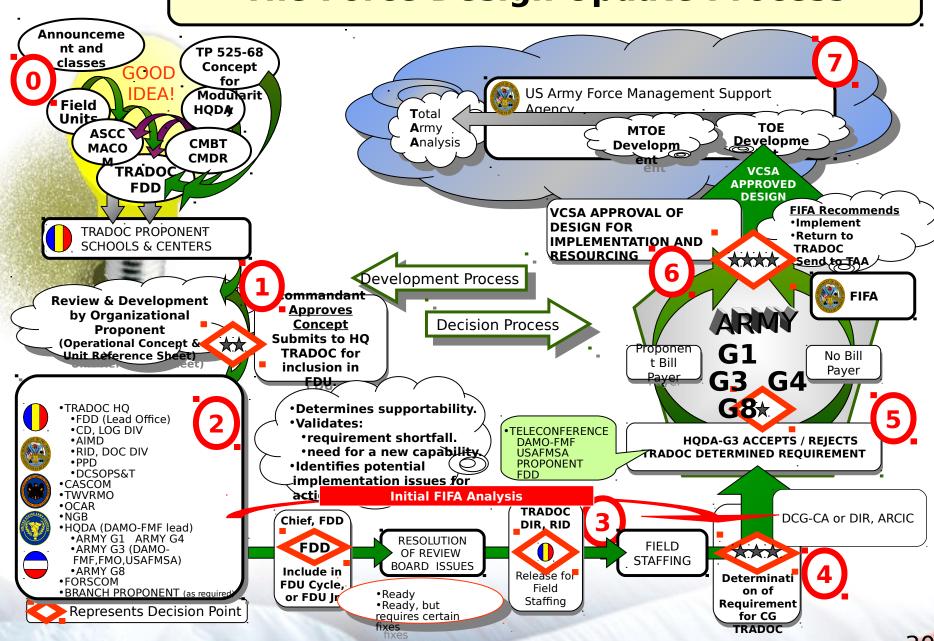


## **USAR** Contingency Contracting Assets Germany **Puerto** Rico сст Washington D.C. Legen 1 - CCO Bn - Detachments 7 - Wash. D.C. 6 - San Antonio, TX 6 - Los Angeles, CA South Korea

## Questions

## Back Up

#### **The Force Design Update Process**



## **AFSB E-Dates**

Unit	Location	FY07 1st Qtr	FY07 4th Qtr	FY08 1st Qtr	FY09 1st Qtr
401st AFSB (SWA)	Doha, Qutar	1-Oct-06			
402d AFSB (IRAQ)	Ft Shafter, HI	1-Oct-06			
AFSB (ARNG)	Alabama		1-Sep-07		
AFSB (USAR)	TBD		16-Sep-07		
406th AFSB (CONUS East)	Ft Bragg, NC			1-Oct-07	
407th AFSB (CONUS West)	Ft Hood, TX			1-Oct-07	
403d AFSB (FE)	Tague, Korea				1-Oct-08
404th AFSB (PAC)	Ft Lewis, WA				1-Oct-08
405th AFSB (EUR)	Seckenheim, G	E			1-Oct-08

## Authorities taken from FM 100-10-2

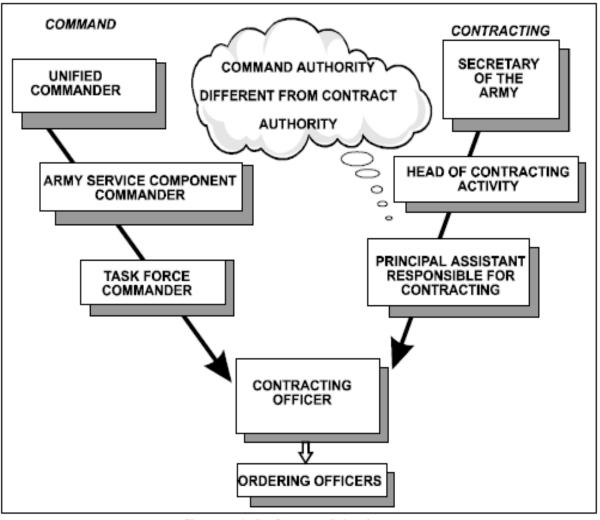
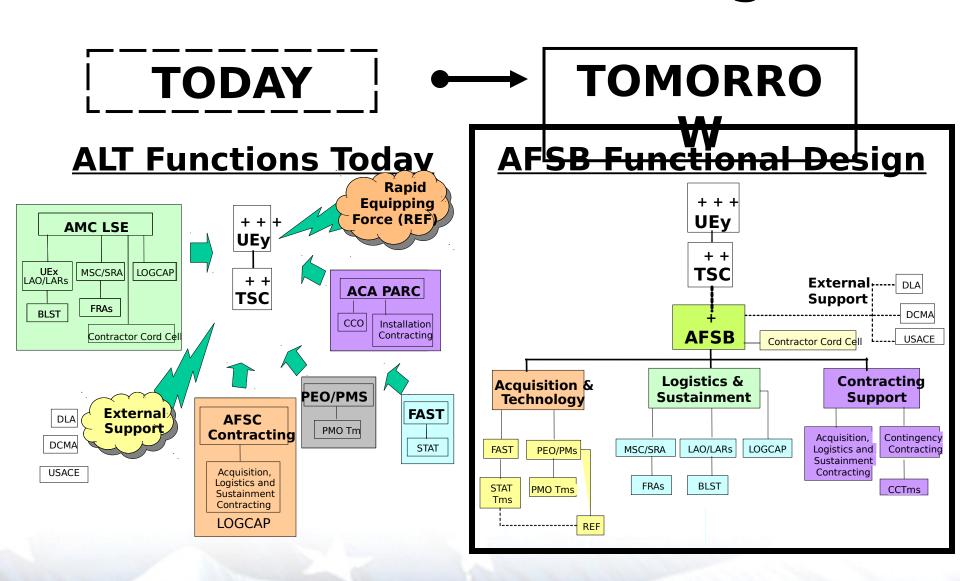
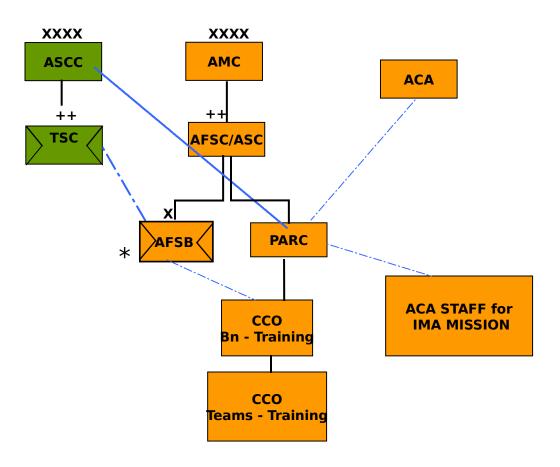


Figure 1-6. Lines of Authority

## What Needs to Change....

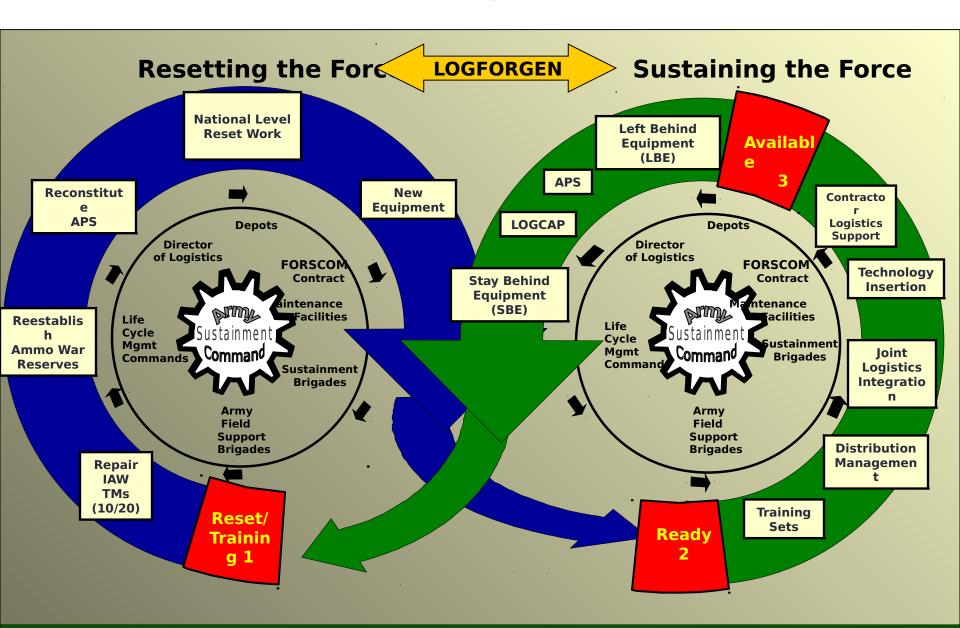


### **Command & Control**



- ✓ PARC is on ASC TOE
- ✓ During Peacetime PARC is OPCON'd to ACA PARC duties include IMA Mission, Contingency Planning for TSC & CCO Training
- ✓ During contingency some assets may remain OPCON to ACA to support ACA mission
- ✓ Duties include in Theatre Contracting
- ✓ Contracting assets deployed forward are OPCON to the AFSB (if PARC is forward AFSB is O7).
- ✓ PARC can go into any theatre with any number of CCO teams
- ACA Staff includes a Deputy that steps up to perform PARC functions

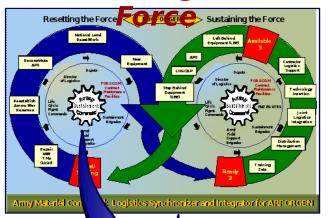
#### Supporting ARFORGEN



Army Materiel Command: Logistics Synchronizer and Integrator for

#### **LOGFORGEN -- Support to ARFORGEN**

#### Resetting the



#### AMC **MANAGEMENT**

#### KEY:

**DOL - Directorate of** Logistics

FLRC - Field Level Readiness

Center

**MATES - Maneuver Area Training Equipment** 

Site

**MWO - Modification Work** Order

**UTES - Unit Training** 

#### Repair Requirements

- National
- Local
- Unit
- Resource Allocation
- Workload Allocation / Balancing
- Enforcer of:
  - Common and Consistent Standards of Repair

#### **Depots / Nat** Contractors

- RECAP Repair Automatic Return Items
- Major Overhaul, MWOs

#### DOL

- Below Depot Repair
- Repair and Return, MŴOs

#### **FLRC** Repair

- Augments DOL'sFlexible Size and Mission

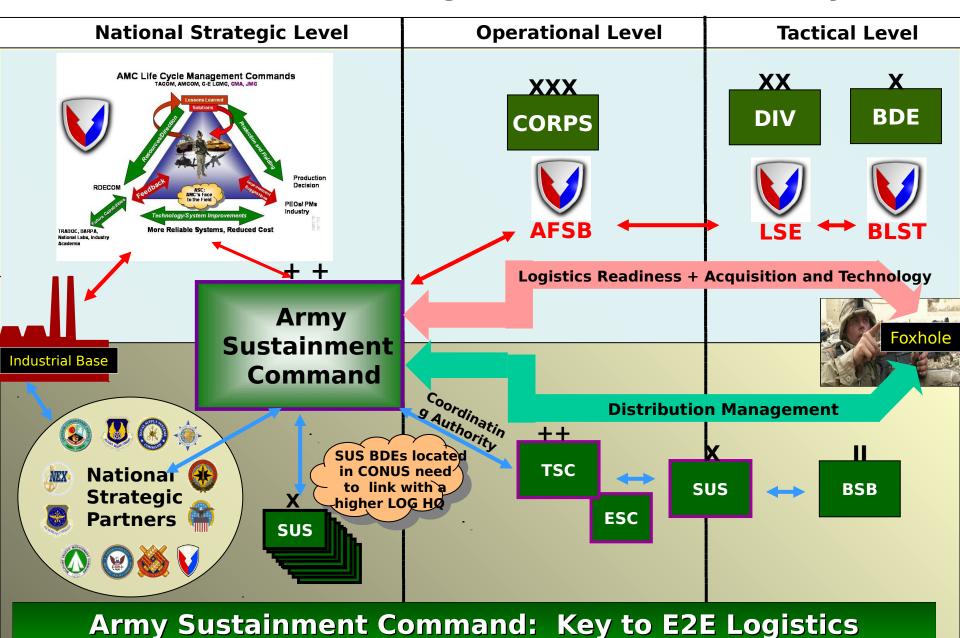
#### MATES / UTES Repair

- Primarily Org / DS Level
- Reimbursable
- · MWOs

- Common Standards
- Generally Funded through OPTEMPO



### **End-to-End Logistics Connectivity**



# PARC SWA Contingency Contracting E-Dates

Element	Location	FY06 3rd Qtr	FY06 4th Qtr	FY07 3d Qtr	FY08 3rd Qtr
CCO Bn	Ft Bragg, NC	16-J un-06			
ССТ	Ft Bragg, NC		16-Sep-06		
CCT	Ft Bragg, NC		16-Sep-06		
ССТ	Ft McPherson, GA		16-Sep-06		
PARC SWA	Ft McPherson, GA			16-J un-07	
SCCT	Ft Drum, NY			16-J un-07	
SCCT	Ft Campbell, KY			16-J un-07	
CCT	Ft Campbell, KY			16-J un-07	
CCT	Rock Island Arsenal, IL			16-J un-07	
ССТ	Ft Drum. NY			16-J un-07	
ССТ	Ft Riley, KS				16- <u>J</u> un-08
ССТ	Ft Riley, KS				16-J un-08
ССТ	FtKnox. KY				16- <u>J</u> un-08
CCT	FtKnox KY				16-l un-08

## PARC Europe Contingency Contracting E-Dates

Element	Location	FY06 3rd Qtr	FY06 4th Qtr	FY07 3d Qtr
CCO Bn	Ft Hood, TX	16-J un-06		
SCCT	FtStewart GA		16-Sep-06	
CCT	Ft Hood. TX		16-Sep-06	
CCT	Ft Hood. TX		16-Sep-06	
CCT	FtStewart. GA		16-Sep-06	
CCT	Ft Benning, GA		16-Sep-06	
PARC EUR	Seckenheim, GE			16-J un-07
SCCT	Seckenheim, GE			16-J un-07
CCT	Grefenwoehr, GE			16-J un-07
CCT	Vicenza, Italy			16-J un-07
CCT	Wiesbaden. GE			16-J un-07
CCT	Redstone Arsenal. AL			16-J un-07
CCT	Redstone Arsenal. AL			16-J un-07
CCT	Seckenheim, GE			16-l un-07

## PARC Korea Contingency Contracting E-Dates

Element	Location	FY06 4th Qtr	FY07 3d Qtr	FY08 3rd Qtr
SCCT	Ft Carson, CO	16-Sep-06		
SCCT	FtShafter, HI	16-Sep-06		
ССТ	FtLewis, WA	16-Sep-06		
ССТ	Ft Carson, CO	16-Sep-06		
ССТ	FtShafter, HI	16-Sep-06		
ССТ	FtRichardson, AK	16-Sep-06		
CCO Bn	FtLewis, WA		16-J un-07	
CCT	Warren, MI		16-J un-07	
CCT	Osan AFB, Korea		16-J un-07	
ССТ	Camp Coiner, Korea		16-J un-07	
PARC Korea	Camp Coiner, Korea			16-J un-08
CCT	Anniston. AL			16-J un-08
CCT	FtBliss, TX			16-l un-08

## PARC – The Americas Contingency Contracting E-Dates

Element	Location	FY06 3rd Qtr	FY06 4th Qtr	FY07 3d Qtr	FY08 3rd Qtr
PARC Americas	Ft Sam Houston, TX			16-  un-07	
SCCT	Ft Sam Houston, TX			16-1 un-07	
CCT	Ft Polk, LA				16-1 un-08

## ARFORGEN as the "Drive Train" -- Concept of Operations

